



@ Singapore

PERSPECTIVES

July – September Issue 101-03/2024



SAAA QUARTERLY NEWSLETTER

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Editor's Note

Dear SAAA Members and Friends,

Welcome to the third issue of SAAA Quarterly "Perspectives" 2024 – a newsletter aimed at providing you with the on-goings in our Aviation Industry.

We have recently had updates from Changi Airport Group on the Truck Dock Slot Booking (TDSB) in our Air Cargo Connect 2024 event held at CSC@Changi on 18 September 2024.

We would like to encourage our members community to consider taking up the WSG funding program: Career Conversion Programme. For interested parties, kindly email Ms Evelyn Tan at evelyn.tan@saaa.org.sg.

Training is always essential for our manpower and we encourage our members community and friends to consider participating and acquiring essential skills through our existing training courses. Please refer to page 13 of this Perspectives edition for reference of our list of available training courses.

For interested parties, please feel free to call Ms Peggy Lim at 6545 5006 or email her at admin@saaa.org.sg.

Thank you.

Warmest Regards,
"Perspectives" Editorial Team

MCI (P) 025/04/2024

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Ken Chua	Honorary Secretary
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Special Thanks to Our Contributors:

Civil Aviation Authority of Singapore
WSH Council

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CIVIL AVIATION AUTHORITY OF SINGAPORE

Transport Lithium Batteries Safely

In the first half of 2024, CAAS has noted a rise in incidents involving undeclared or mis-declared lithium batteries, particularly small lithium batteries in equipment. These incidents can largely be prevented by raising awareness and educating stakeholders on proper handling of lithium batteries, as well as by collaborating with relevant parties to enhance regulatory compliance.

**Lack awareness of lithium batteries classifications**

Recent incidents have underscored the continued lack of awareness among shippers and freight forwarders regarding the classification of lithium batteries, contributing to dangerous goods incidents. In one such incident, the shipper and freight forwarder, despite having access to lithium battery information, were unable to identify the classification due to lack of training on lithium batteries.

In another incident, the staff of freight forwarder failed to identify a discrepancy in lithium battery classifications, as indicated by mismatched dangerous goods labels and declaration by shipper. As the consignment was declared by shipper as lithium batteries “not restricted” for air carriage, the consignment was handled by a staff not competently trained to handle lithium batteries shipment.

Fundamental knowledge to distinguish lithium batteries classifications

Providing clear explanations of common applications for lithium batteries, along with relevant identification cues such as SI units and key terminology, can enhance staff understanding of lithium battery usage and aid in identifying lithium battery contents in shipments. Although some commodity descriptions may not explicitly indicate the presence of lithium batteries, shippers can take a proactive approach by integrating lithium battery information into their inventory management systems. This ensures the inclusion of accurate details about lithium batteries in shipping documents provided to freight forwarders, promoting improved transparency and compliance throughout the shipping process.

Providing staff with essential knowledge to identify and differentiate between various classifications of lithium batteries is crucial in preventing incidents of undeclared or mis-declared batteries. For example, offering training on lithium batteries and dangerous goods can empower operations staff to accurately classify lithium batteries and understand the associated packing, marking, labeling, and documentation requirements. Similarly, employees should proactively communicate their areas of weakness to facilitate additional coaching or training. Employers should be receptive to such feedback from their employees.

Proper communication to transport lithium batteries safely

To ensure the safe transport of lithium batteries, shipper must accurately identify and classify the commodities intended for air transport, while the freight forwarder must obtain the necessary information to determine the classification of the lithium batteries. Every entity in the supply chain plays a crucial role in accurately communicating information about the batteries throughout the entire handling process.

WSH COUNCIL

Good Practices for Vehicular Safety in Workplaces

In 2023, there were four workplace fatalities and 19 major injuries resulting from vehicular-related accidents (excluding work-related traffic accidents). Common causes of these incidents include lack of a or inadequate Traffic Management Plan (TMP), non-compliance to the TMP, and negligence by the vehicle operator and/or co-workers.

The Ministry of Manpower (MOM) is currently conducting inspections targeting vehicular safety in industries such as transport & storage, marine, manufacturing, services, and construction.

The Workplace Safety and Health (WSH) Council encourages all companies to adopt good WSH practices to prevent vehicular-related incidents and keep your workers safe, and be well prepared for MOM's inspections.

Vehicle Operation**Competent driver/operator**

Driver/operator has valid training certificate

**Controlled access to ignition keys
(e.g. trucks or forklifts)**

Ignition keys stored in locked key press

**Provisions to facilitate safe reversing
(e.g. reverse sensor with alarm or reversing camera)**

Reversing camera display

Work Environment**Unobstructed route(s) for
vehicles at the workplace**

Clear path for vehicular traffic

**Pedestrian movement is
separated from vehicular
movement**

Designated pedestrian walkway

**Traffic calming measures in
place**

Road hump



Scan the QR code to learn more about the WSH practices you can adopt.

SINGAPORE CUSTOMS

**Registration of Individuals Visiting
the Airport Logistics Park of Singapore Free Trade Zone**

Singapore Customs (Customs) had issued a Circular, titled "Implementation of the Revised Free Trade Zone (FTZ) Regime from 1 March 2024," on 28 February 2024 to inform the trading community about the implementation of the revised FTZ regime.

Under the revised regime, licensed FTZ operators in Singapore - including PSA Corporation, Jurong Port Pte Ltd, Changi Airport Group, and Logistic Park Services Pte Ltd (LPS) - must adhere to Customs' requirements by implementing systems and procedures to ensure the security of FTZs. These measures include monitoring individuals entering and leaving an FTZ to identify and deny entry to those who are prohibited.

Although this requirement is not new for operators previously managing FTZs in Singapore, LPS, the licensed FTZ operator for ALPS FTZ, has introduced a new Visitor Management System (VMS) effective 1 September 2024. This system will record individuals entering and exiting ALPS FTZ. The VMS requires anyone who works or intends to visit ALPS FTZ to make a one-time registration that is valid for 3 years upon the last entry into ALPS FTZ, before they can enter or exit ALPS FTZ. You can access the registration link by scanning the QR code below:

At the ingress and egress points of ALPS FTZ, Auxiliary Police Officers/ Security officers engaged by LPS will use a facial-recognition device to ascertain the person's identity and record the time of entry or exit via ALPS FTZ.



Although LPS engaged ALPS FTZ tenants in early July to pre-register their staff, subcontractors, and logistics partners before the VMS launch on 1 September 2024, some drivers still have not completed the pre-registration. Singapore Customs advises that logistics companies with drivers entering ALPS FTZ for cargo transport or services should ensure these drivers complete the one-time registration in advance. Failure to register may lead to delays, particularly during weekday morning peak hours.

INDUSTRY HAPPENINGS

EVENTS

SCCCI Launch of the Trade Association Services Centre

On 28 August 2024, the Singapore Chinese Chamber of Commerce and Industry (SCCCI) launched the Trade Association Committee (Tacom) Transformation Centre.

This new facility, based at the Trade Association Hub (TA Hub) in Jurong Town Hall Road, will analyze the needs of Singapore's trade associations, offer customized guidance, and improve secretariat capabilities. It will also provide tailored solutions, strategic guidance, and support for project implementation.

EVENTS

SAAA@Singapore Congratulates CAAS on Their 40th Anniversary

SAAA is thrilled to extend heartfelt congratulations to the Civil Aviation Authority of Singapore (CAAS) on reaching the remarkable milestone of 40 years! Mr Steven Lee, SAAA Chairman and former CAAS board member, attended the event as a distinguished VIP. This significant anniversary reflects CAAS's dedication to ensuring safe and efficient air travel, as well as its commitment to fostering innovation in the aviation sector. Here's to many more years of success and collaboration!

ASME's SAF Day Combined Rededication Ceremony 2024

Jointly organised by The Association of Small & Medium Enterprises (ASME) and the Singapore Armed Forces, the annual event strives to commemorate and officially reaffirm support and allegiance undertaken by employers and NSmen toward the National Defence. In mutual appreciation, their services and contributions to the security, survival and independence of Singapore are recognized and honoured.



The ASME's SAF Day Combined Rededication Ceremony 2024 was held at Temasek Polytechnic on 1 July 2024. Minister for Social and Family Development, Second Minister for Health and Minister-in-charge of Muslim Affairs Mr Masagos Zulkifli officiated at the North/North-East zone rededication ceremony. The pledge leader for the North/North-East zone rededication ceremony, LTA(NS) Muhammad Ashadiq Bin Azman, Battalion Motor Transport Officer, 792 SIR, led 70 NSmen from 122 participating companies in reciting the SAF pledge. In strong support, Mr Steven Lee, SAAA Chairman, participated in the ceremony.

SCCCI SAF Combined Rededication Ceremony 2024 (CBD, South Zone)

Singapore Chinese Chamber of Commerce & Industry (SCCCI) organised the annual Singapore Armed Forces Day Combined Rededication Ceremony 2024 (CBD, South Zone), officiated by Mr Desmond Lee, Minister for National Development and Minister-in-Charge of Social Services Integration at SCCCI Building on 1 July 2024.



The prestigious event was to reaffirm commitment and support to the National Servicemen for their service to Singapore. As a show of support, Mr Jimmy Ler, SAAA Honorary Treasurer, and Mr Gabriel Lam, SAAA Council Member, participated in the ceremony.

A Warm Welcome to SAAA New Members

SAAA@SINGAPORE

Company Names



Anthola Brokers
Pte Ltd



ECMS Express
(S) Pte. Ltd.



JD Cargo Express
Pte Ltd



Linkway Logistics
Services Pte Ltd



MGL Air & Ocean
(Singapore) Pte Ltd



Pan Pacific Van & Truck
Leasing Pte Ltd



Richland Logistics
Services Pte. Ltd.



Transpak
Singapore Pte Ltd

For companies interested to join SAAA membership, please email to SAAA at saaasin@saaa.org.sg

New SAAA Council Member: Mr Lim Zhiwei



On 28 August 2024, SAAA warmly welcomed our new SAAA Council Board Member: Mr Lim Zhiwei.

Mr Lim Zhiwei is the General Manager – Air Freight of Nippon Express (Singapore) Pte. Ltd., having joined the company in 2022. Before this, he was the Head of Airfreight at Ceva (Previously Bollore). In his current position, he drives growth, improves operational efficiency and delivers service excellence to the customers. He possesses knowledge of the market and extensive experience across various aspects of logistics industry including air and ocean freight, inland transportation, freight transit warehousing and customs brokerage.

We are pleased with the new addition to our SAAA Council Board and look forward to his future contributions to the Logistics Industry and members community.

SAAA@SINGAPORE

Air Cargo Connect 2024

SAAA hosted the Air Cargo Connect 2024 at the Civil Service Club@Changi on 18 September 2024. The event was well attended by 60 industry stakeholders.

The event included a presentation from Changi Airport Group about recent updates to the Truck Dock Slot booking system, aimed at providing a clearer understanding of the current platform situation. This was followed by a presentation sharing on the WSG funding program, specifically the Career Conversion Programme for Air Transport Professionals and Coordinators.

The event concluded with an interactive closed-door session involving CAG and CAAS, designed for trucking companies and freight forwarders. This session aimed to gather constructive feedback, enhance understanding of the current landscape, and explore future improvements.



Visit of Chinese Ministry of Transport Delegation to Singapore



On 2 September 2024, a delegation of 10 representatives from the Institute of Transportation Planning and Research, Ministry of Transport of China, visited Singapore. Their goal was to gain a deeper understanding of Singapore's air cargo and logistics sector.



During the visit, they met with key figures from SAAA@Singapore, including Mr Steven Lee, SAAA Chairman, Mr Jimmy Ler, SAAA Honorary Treasurer; Ms Chorina Khoo; and Mr Roger Chew, SAAA Council members, along with representatives from member companies, at CT Hub.



Mr Jimmy Ler delivered a detailed presentation about the Association, its stakeholders, and industry initiatives. The session ended on a positive note, featuring thorough discussions and valuable exchanges of knowledge about cross-border practices in the air transportation industry.

STATISTICS

Current Pulse of the Air Freight Industry

Item Description	Total (Jan-Jun) 2023	Total (Jan-Jun) 2024	YTD Variance	YTD Variance (%)	Monthly Average 2023 (Jan - Jun)	Monthly Average 2024 (Jan - Jun)
Outbound Air Volumes	394,800	445,321	50,521	0.13	65,800	74,220
Inbound Air Volumes (Discharge)	440,595	515,843	75,248	0.17	73,433	85,974

Current Pulse of the Air Freight Industry
(Cont.)

Item Description	2023 (Jul - Dec)	2023 Monthly Average (Jul - Dec)	2023 Total
Outbound Air Volumes	425,464	70,911	820,264
Inbound Air Volumes (Discharge)	479,367	79,895	919,962

Current Pulse of Ocean Freight Industry

Item Description	Jan-Jun 2023	Jan-Jun 2024	YTD Variance	YTD Variance (%)	Monthly Average 2023 (Jan - Jun)	Monthly Average 2024 (Jan - Jun)	2023
Total Cargo ('000 Tonnes) (Thousand Tonnes)	291,050.5 0	314,981.9 0	23,931.40	0.08	48,508.42	52,496.98	592,008.90
Cargo (General) (Thousand Tonnes)	184,725.9 0	197,169.5 0	12,443.60	0.07	30,787.65	2,073.93	377,456.60
Cargo (Bulk) (Thousand Tonnes)	106,324.7 0	117,812.4 0	11,487.70	0.11	17,720.78	19,635.40	214,552.30
Cargo (Oil-In-Bulk) (Thousand Tonnes)	95,184.90	103,234.5 0	8,049.60	0.08	15,864.15	17,205.75	191,990.60
Cargo (General & Non-Oil In Bulk) (Thousand Tonnes)	195,865.7 0	211,747.3 0	15,881.60	0.08	32,644.28	35,291.22	400,018.40
Total Container Throughput ('000 TEUs) (Thousand Twenty-foot Equivalent Units)	19,029.40	20,249.80	1,220.40	0.06	3,171.57	3,374.97	39,013.00
Bunker Sales ('000 Tonnes) (Thousand Tonnes)	25,070.20	27,197.40	2,127.20	0.08	4,178.37	4,532.90	51,824.00

Source: SingStat Website

STATISTICS

Yearly Breakdown of Air Freight Movements

Year	No. of Tonnes ('000)
2020	1,540
2021	1,947
2022	1,850
2023	1,740
2024 (Till August)	1,300

Source: Air Traffic Statistics, Changi Airport Group

Yearly Breakdown of Passenger Movements

Year	No. of Passengers ('000)
2020	11,800
2021	3,053
2022	32,200
2023	58,900
2024 (Till August)	44,400

GDP & Sectorial Growth Rates (2Q24)

Finance & Insurance:	6.7%
Information & Comms:	6.4%
Transportation & Storage:	5.4%
Accommodation	4.3%
Wholesale Trade	3.9%
Construction	3.8%
Overall GDP Growth	2.9%
Professional Services	2.7%
Other Services Industries	2.5%
Administrative & Support	0.2%
Manufacturing, Real Estate	-1.0 to -2.3%
Retail Trade, F&B	

Overall Economy

Components	1Q24	2Q24
Real Gross Domestic Product (YoY Growth)	3.0%	2.9%
Gross Domestic Product at current market prices	\$172.9 billion	\$180.4 billion

Sectoral Performance

Different Sectors	2Q23	3Q23	4Q23	1Q24	2Q24
Wholesale Trade (YoY Growth)	2.1%	1.1%	0.2%	2.5%	3.9%
Transportation & Storage (YoY Growth)	5.4%	0.9%	2.8%	6.7%	5.4%

Source: MTI Economic Survey of Singapore Second Quarter 2024

SAAA Members' Corner

SAAA has officially begun the Members' Corner – a free marketing SAAA circular which features the members' products and services and is disseminated to the members community quarterly.

For more information and further enquiries, please email to SAAA at saaasin@saaa.org.sg

Members' Corner

PLG's Global Freight Solutions
With 100+ years of experience, PLG's transportation portfolio includes air, sea and air freight solutions. Our customers include major retailers, manufacturers and global supply chain organizations. Our extensive network of global logistics hubs, warehousing facilities and dedicated fleet services ensure the most efficient and cost-effective supply chain solutions for your business.

Clickargo - Your fleet strategy to reduce CO2 emissions
Clickargo provides a digital fleet management solution with real-time tracking, analytics and reporting. It helps businesses optimize their fleet operations, reduce fuel consumption and improve delivery times. Clickargo offers a range of services including fleet management, fleet optimization, fleet maintenance and fleet financing. Clickargo is a leading provider of fleet management solutions in Singapore and the region.

THETS Global - Revolutionizing Customs Compliance Efficiency
THETS Global is a leading provider of customs compliance solutions. Our experts help businesses navigate complex customs regulations and ensure compliance with international trade laws. Our services include customs clearance, customs valuation, customs documentation and customs training. THETS Global is a leading provider of customs compliance solutions in Singapore and the region.

Alliance 21 - Specialists in Time Critical Logistics
Alliance 21 is a leading provider of time critical logistics solutions. Our experts help businesses manage their time critical supply chain and ensure timely delivery of goods and services. Our services include time critical logistics, time critical warehousing and time critical distribution. Alliance 21 is a leading provider of time critical logistics solutions in Singapore and the region.

Merchandise Trade

Types of Merchandise Trade	1Q24	2Q24
Merchandise Exports	\$165,943mil	\$164,726mil
Merchandise Imports	\$145,979mil	\$154,857mil

Services Trade

Types of Services Trade	1Q24	2Q24
Services Exports	\$116,688mil	\$120,357mil
Services Imports	\$103,848mil	\$106,708mil

International Trade (YoY Growth)

Total Merchandise Exports increased by 7.6%
In 2024

Type of Merchandise exports	Percentage (%)
Re-Exports	11.6
Oil Domestic Exports	19.0
Non-Oil Domestic Exports	-6.4

International Trade (YoY Growth)

Total Services Exports increased by 13.5%
In 2024

Services Exports increase was led by...	Percentage (%)
Transport	8.6 - pt
Financial Services	1.2 - pt
Other Business Services	1.3 - pt

Source: MTI Economic Survey of Singapore Second Quarter 2024

WIN

a \$20 Starbucks Gift Card* by participating in
Our 'Spot the Difference' Game!

*The first 5 scans received (with the correct differences circled) will be entitled
to a \$20 Starbucks Gift Card. This is subjected to SAAA's final approval.



Simply spot and circle in **red** the 10 Differences, scan this page and email it to saaasin@saaa.org.sg by 15th November 2024. Please state your name, organization, office mailing address, contact and email address in your submission. Good luck, and thank you!

SAAA@SINGAPORE

dnata partners ExxonMobil to spearhead a renewable diesel trial at Singapore Changi Airport

dnata Singapore and ExxonMobil, a leading energy and petrochemical company, have launched a six-month trial to power 12 of dnata's airside vehicles and generator sets with renewable diesel.

The trial utilizes Esso Renewable Diesel R20 (R20), a premium fuel with approximately 15.4%* lower lifecycle greenhouse gas (GHG) emissions compared to traditional diesel. Comprising at least 20% renewable content, R20 is compatible with existing diesel engines and is available at select Esso service stations and through bulk delivery to commercial customers. dnata is the first ground handler at Changi Airport to implement renewable diesel, with partial funding from the Civil Aviation Authority of Singapore (CAAS) under its Aviation Sustainability Programme. Should the trial prove successful, it could be extended to 200 airside vehicles and generator sets within dnata's ground handling and cargo operations. This would advance dnata Group's commitment to reducing its carbon footprint by 50% by 2030, aligning with its eight-year strategy. In addition to its investment in electric and hybrid airside vehicles, dnata Singapore operates over 65 such vehicles and has electrified 90% of its forklift fleet. The facilities have also recently incorporated innovative cooling technology for chilled water and air conditioning.



PHOTO: dnata Singapore

Company of Good – 3 Hearts Award 2024



On 18 July 2024, Declarators Pte Ltd was honored with the **Company of Good – 3 Hearts** accolade from NVPC's Towards a City of Good initiative. The award, presented by Ms Sun XueLing, Minister of State for the Ministry of Home Affairs and Ministry of Social and Family Development, recognizes organizations for their corporate responsibility across People, Society, Governance, Environment, and Economy.



Just one day after receiving the Company of Good – 3 Hearts award, Declarators Pte Ltd had also been distinguished with the Brands For Good – Distinction Category award. This achievement marks the second consecutive year the company has earned this prestigious recognition. The award was presented by Mr Edwin Tong, Minister for Culture, Community and Youth and Second Minister for Law, with Mr Mohd Fahmi Aliman, Mayor of South East District, also in attendance for this significant occasion. The company extends its gratitude to Brands for Good for this outstanding honor and to its exceptional team, clients, and partners for their unwavering support. Declarators Pte Ltd remains committed to pursuing excellence and making a positive impact in all its endeavors.



UPCOMING 2024 TRAINING SCHEDULE

SAAA Training Programs Schedule for 2024

Training	October	November	December
Airfreight Forwarders Basic Course	9 th – 11 th		18 th – 20 th
HazMat Transport Driver Permit (HTDP) Course	13 th , 20 th 27 th , 30 th	3 rd , 17 th 24 th , 26 th	1 st , 8 th 15 th , 19 th , 22 nd
Transport of DG by Air (Initial) 7.1 – 4 days (Preparing DG Consignment, exclude Radioactive materials)	7 th – 10 th	11 th – 14 th	2 nd – 5 th
Transport of DG by Air (Initial) 7.1 – 5 days (Preparing DG Consignment, include Radioactive materials)	7 th – 11 th	11 th – 15 th	2 nd – 6 th
Transport of DG by Air (Initial) 7.3 – 4 days (Processing or accepting DG Consignments, exclude Radioactive materials)	14 th – 17 th	18 th – 21 st	9 th – 12 th
Transport of DG by Air (Initial) 7.3 – 5 days (Processing or accepting DG Consignments, include Radioactive materials)	14 th – 18 th	18 th – 22 nd	9 th – 13 th
Transport of DG by Air (Recurrent) 7.3 – 3 days (Processing or accepting DG Consignments)	1 st – 3 rd	5 th – 7 th	16 th – 18 th



SAAA Cargo Services Pte Ltd

Transport of Dangerous Goods By Air – Initial as per IATA DGR Function 7.3 (Supervised Assessment) Processing or accepting Lithium Batteries Shipments

The course is intended to meet the regulatory training need in compliance with the new training provisions on DGR 63rd edition based on job functions, to be implemented, with effect from 1st January 2023. The course is especially for freight forwarders who are IATA cargo agents applicants willing to fulfill the training requirements for Dangerous Goods Regulations.



Who should attend this course?

- Personnel who wants to attain mastery level at verifying and validating lithium battery shipments during cargo acceptance.

For any training enquiries, please contact Ms Peggy Lim at 6545 5006 or admin@saaa.org.sg.

SAAA CARGO SERVICES PTE LTD

7 Airline Road, #04-05, Cargo Agents Building E, Changi Airfreight Centre, Singapore 819834.

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THE STRAITS TIMES

Singapore's Fastest
Growing Companies
2024

statista

The Entrepreneur
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Jeanette Lau, Morrison Express Logistics Pte Ltd.
Nikita, Samsung Electronics
Edwin Phua, Singapore Airlines Ltd
Doris Kong, Silk Express Freight Pte LtdSilkExpressFreight
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Est. in 2012, licence from the Ministry of Transport
and member of JIFFA. We have Chinese speaking
staff and all staff speaks English.

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op@silkexp.co.jp - Ling Yang/MsSingapore Contact - Cleo Tan & Mark Tan
Tel: 6542 8081 - ae@silk.com.sg



SAAA Cargo Services Pte Ltd

HAZMAT TRANSPORT DRIVER PERMIT (HTDP) COURSE

To prepare HazMat Transport Drivers with the knowledge of managing the transportation of hazardous materials and response procedures for any incident.

Who should attend?

This course is meant for drivers who are involved in the transportation and handling of hazardous materials on Singapore roads.

Accreditation & Examination

Singapore Civil Defence Force (SCDF) has accredited SAAA as a training institution to conduct this course. Upon completion of the course and passing the assessment, a Statement of Test Results will be issued for the trainee. It will enable the trainee to apply for a Hazardous Materials Transport Driver Permit (HTDP) from the Singapore Civil Defence Force (SCDF).

For further enquiries, kindly email Ms Peggy Lim at admin@saaa.org.sg or contact her at 6545 5006.



Our Services

SAAA provides services to members and customers of the airfreight industry.

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@ Singapore

SAAA@Singapore (formerly known as The Singapore Aircargo Agents Association) was founded in 1971 and represents the airfreight forwarding industry.

- **Education / Training**
SAAA Cargo Services Pte Ltd is an IATA CBTA Excellence

- **Selling of Neutral Air Waybills and Bar Code Labels**

- **TradeNet Documentation**
- **Electronic submission of Cargo Manifest Declaration via ACES**
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